

REFERENCE LETTER

With this letter we would like to give SEC Norge AS reference for thermal insulation works carried out by the company during renovation and conversion on the

NJORD FUTURE Project

in Aker Solutions AS yard at Stord within period from 2017 to 2022.

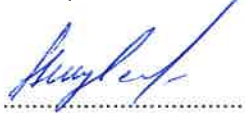
The scope of services was covering supply of highly skilled insulation personnel:

1. Thermal insulation operators
2. WPI – Work preparation insulation personnel
3. Box measurement personnel
4. Insulation survey operators
5. Insulation prefabrication operators
6. Insulation foremen
7. Insulation shift leader
8. Box measurement foremen

The works were carried out by SEC Norge employees with maintenance of high quality standards which confirms high qualifications and professional experience of the personnel. As well as is proof of delivering services in line with good industry practices, cooperative attitude and focus on fulfilment of the Client's requirements.

Dennis Shuvalov

Discipline leader



14.03.2022

Stord, Norway

Oyvind Lien

Discipline leader



14.03.2022

Stord, Norway

Mariusz Włodarczyk

Discipline leader



14.03.2022

Stord, Norway

Marek Kula

Discipline leader



14.03.2022

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